TRANSFORMING COMMUNITY HEALTH

Our first health center was established 47 years ago by caring community members to assure that primary care was available and affordable for Tucson’s south and west sides. It is that commitment that has continued to inspire our community board and amazing employees to expand the comprehensive medical, dental and health care services of El Rio across our community! We have grown with Tucson, currently providing high quality, integrated health care at fourteen health centers for our community who have trusted us with their care. We are proud to be the “health home” for more than 95,000 people.

As we continue to strive for excellence for our patients through world class service, quality care and convenient access to care when it’s needed, we recognize the importance of primary care in supporting employment, education and quality of life for our community members. Not only is El Rio a nationally recognized leader in providing comprehensive health care for the most fragile and vulnerable in our community, we are a great choice for all community members seeking a health home in their neighborhood! Our care and services not only support direct medical and dental care, but also provide access to diagnostic services, our own pharmacies and a large array of health and wellness classes for our patients and their families.

El Rio’s family network includes HealthOn Broadway, in partnership with Tucson Medical Center, as well as St. Elizabeth’s Health Center. Our neighborhood presence will continue to grow in 2018 with a new health center, Cherrybell Health Center, as well as the expansion of our Southeast Health Center.

Your continued support is helping us transform healthcare in our community—with additional expanded services and hours and strong community partnerships! This is vital for the health and quality of life for our community. Thank you for your help and compassion as we work together in the coming year!

Nancy Johnson, RN, PhD
Chief Executive Officer
OUR VISION
To be a national model of excellent healthcare.

OUR MISSION
Improving the health of our community through comprehensive, accessible, affordable, quality, and compassionate care.

OUR CULTURAL BELIEFS

- **Honor Patients** “I always put the patient first.”
- **Create Tomorrow** “I embrace effective change and seek innovative solutions.”
- **Step Up** “I am accountable for making El Rio a world-class health center.”
- **Break Boundaries** “I work with others to achieve success.”
- **I Matter** “I make a difference by voicing my opinion and knowing I am heard.”
- **Value Health** “I take time for my own health to promote yours.”
OUR STRATEGIC PRIORITIES- 2017-2018

GROWTH
More and more, the health care system is prioritizing prevention and easy access to primary health care. We continue to expand hours of operation to include evenings and Saturdays as well as our plans for two additional health center expansions in 2018. In addition, our growth of behavioral health services, health education opportunities and care coordination, will continue to support the number of patients for which we provide care while helping maintain optimal health and avoid unnecessary emergency room use and hospitalizations. We are committed at El Rio to honor our 95,000 patients and grow our patient base by 10% in 2018.

ADVOCACY
With the uncertain environment around health care funding, especially Medicare and Medicaid, advocacy is an ongoing priority for El Rio Health. We educate our community and elected officials regarding the complexities of the current health care system, the facts about community health centers, costs and quality outcomes for our patients. We are proudly transforming the health care delivery system for our community, empowering our patients and reducing costs. We are the voice for the most vulnerable and fragile in our community addressing their needs, health disparities and ensuring that all have access to quality care.

SUSTAINABILITY
The changing environment in health care presents opportunities for focused study of our processes, resource management and the needs of our community. We continue to analyze our cost of care and to assess how we can become more efficient with our delivery of care while continually innovating to achieve excellence! Our work in the coming eighteen months will include discussing cost and methods of care with community partners, patients, insurance companies and others involved in assuring our community has a robust and sustainable health care system.

COMMUNITY PARTNERSHIPS
Partnerships have always been a keystone of El Rio’s mission. Our new partnership with Tucson Medical Center developing HealthOn Broadway supports additional care and services for our community. Our outreach to high risk patients with many community partners assures safety, access to food, housing and transportation. St. Elizabeth’s Health Center continues to partner with El Rio on access to much needed care for the uninsured. We collaborate with A.T. Still University, who places medical students and family medicine residents on-site at El Rio. We participate in research projects with the University of Arizona as well as Arizona State University. Pima County and the City of Tucson are valued partners.
El Rio Health completed the renovations, building and moving of our 240 employees into the Historic Manning House and Manning 2, becoming one of the largest employers downtown. The grand opening was attended by several hundred people, including elected officials, board members, community stakeholders, employees and investors. The new campus houses Administration, Accounting, Billing & Coding, Human Resources, Health Builders Department, Pima Community Access Program, Quality Department, Information Technology, Facilities, Patient Communications, RN Care Management and the El Rio Foundation.

If you are interested in touring the Historic Manning House, please email foundation@elrio.org.
HEALTHON TUCSON
NEW LLC FORMED WITH TUCSON MEDICAL CENTER

Tucson Medical Center and El Rio Health joined forces in 2016 to create HealthOn Tucson, a new, innovative, integrated health and wellness LLC.

Realizing that people want to access health care where they live and work, TMC and El Rio aim to re-integrate health care into neighborhoods and employment corridors, offering the community accessible and responsive access to primary care.

Add this desire for closer access to the recent growth of downtown and El Rio’s recent relocation of its administrative campus to the Manning House (in addition to its El Rio Congress clinic), downtown was the natural choice for this first collaborative site.

In 2017 we opened our first joint site downtown called HealthOn Broadway offering convenient medical care and wellness services at 1 W. Broadway Blvd.

- State-of-the-art Primary Care
- Virtual Visits
- Health Coaching
- Free Health and Wellness Classes
- Physical Therapy
- X-Ray
- Laboratory
- Evening & Saturday Hours

The 8,211 square foot center has staff physicians, nurse practitioners, nurses, health coaches and more! If you are looking for a new primary care medical home HealthOn Broadway has what you need. Call 520-309-4200 or visit our new website: www.healthontucson.org.

Visit our new website www.healthontucson.org for more information & FREE health classes!
EL RIO CHERRYBELL
CONSTRUCTION TO START IN LATE 2017 FOR 2018 OPENING

El Rio purchased the land at 22nd Street and Cherrybell for our new 45,000 square foot site from the City of Tucson in 2015 and is currently working with local architect, BWS, and builder, BFL Construction Co., Inc. on the new health center site, which will combine two existing El Rio sites, as well as other integrated services to connect individuals and families with resources to achieve their optimal health and life goals. In addition to medical and dental care, the other services include: community health advisors who make referrals to other organizations, eligibility staff, pharmacy, behavioral health, nutrition counseling, health education and free wellness classes.

Diverse community members will be served at Cherrybell Health Center including adults, families, children, refugees, college students, those with HIV/AIDS, and individuals experiencing homelessness. In addition, this health center will be a teaching and educational site for our Osteopathic Medical Residency Program in partnership with A.T. Still University and the Wright Center.

The new Cherrybell Health Center is projected to be a $13M investment into this identified high risk/high stress neighborhood. The project will increase property values, spur additional economic investment and improve the overall community health, safety and welfare for this culturally diverse neighborhood. El Rio is excited to be supporting revitalization efforts by taking a comprehensive approach to create economic opportunity, while contributing to our community’s health. If you are interested in investing in this project through a charitable contribution, please call 520-205-4947 for more information and naming opportunities.

EL RIO SOUTHEAST COMMUNITY HEALTH CENTER EXPANSION

The demand for additional access to primary care, dental services, behavioral health and OB/GYN care is growing in Southeast Tucson. El Rio Health was awarded a $1M Health Resources Services Administration (HRSA) expansion grant to expand the El Rio Southeast Health Center campus located at Golf Links and Kolb. Construction will begin in the next six months on this multi-million dollar project and it will be completed by fourth quarter, 2018.
RN CARE COORDINATION PROGRAM EXPANDS

El Rio provides care for 25,000+ individuals with one or more chronic diseases. Our RN Care Management Program provides daily telephonic discharge care management, 24/7 RN telephone triage, on-site nurse-led discharge care clinics for patients within 48-72 hours of hospital discharge, and ongoing RN care coordination for high risk patients. With this strong nursing initiative, El Rio’s adult Medicaid patients have the lowest hospitalization and readmission rates in the state of Arizona.

This integrated approach supports community collaboration with El Rio nurses assessing social determinants of health and reaching out to engage community partners for ongoing food sources, home repairs, transportation, and other needs to optimize health. As El Rio Health focuses on the triple aim to improve health in our population, it also guides our ongoing evaluation model. The nursing model of care is assessed around the patient experience measuring satisfaction with the nurse health coach, care coordination, and quality of the care provided. As we move forward with the help of partners, all patients will be assessed using our Social Determinants of Health (SDOH) tool as well as on various clinical quality indicators at baseline and periodically in accordance with current clinical practice. This measurement will be powerful in terms of sustainability through reimbursement for the care of vulnerable populations through health improvement metrics which have not historically been available.

We are very excited to begin to use our evolving cost of care model which identifies the nurse’s time with patients along with the cost of other providers, community services, materials and expenses. This model allows us to identify the true cost of the care we are providing and to seek funding sources for nurse – community supported care with Medicaid payers as a high quality model of chronic disease management. We have shown over the past two years a drop in hospital readmission rates of 28-30% - this is a more cost effective and sustainable model of care.
EL RIO PILOTS VIRTUAL VISITS

El Rio has identified a need for Health Information Technology enhancements to transition to value-based care, improve the use of data in comprehensive care and increase patient engagement. This past year, El Rio has been piloting virtual scribes, patient kiosks, tablets and virtual visits.

HRSA funding has allowed for the expansion of technology where tele-health software and equipment has been purchased for providers to conduct visits with patients using portable devices and TigerText secure messaging. Virtual visits will help improve patient self-management, health outcomes and increase integrated services.

El Rio employees who are also patients are currently helping to pilot virtual visits through use of the new El Rio Virtual Health app. These new technologies are being deployed throughout the organization with the expertise of our IT Department and commitment of health center site champions.

Visit our updated website at www.elrio.org to sign up for Virtual Visits!
EL RIO NATIONAL LEADER IN TRANSFORMING PRIMARY CARE FOR LGBT PEOPLE

The National Association of Community Health Centers convened an Advisory Group comprised of nationally recognized content experts on LGBT population health, health center operations, health information technology, quality improvement, and financial / reimbursement strategies. The Advisory Group guided the design of a year-long project that used two evidence-based strategies concurrently to increase health center capacity and provide culturally responsible comprehensive primary care for LGBT populations. Implemented in partnership with The Weitzman Institute and The Fenway Institute, the two strategies were designed to transform practice in up to 10 health centers including El Rio Health:

1. The Project ECHO® model: a videoconferencing technology connecting multidisciplinary LGBT clinical experts with front line health center providers around the country.

2. Practice Improvement Collaborative model: health center teams used quality improvement methods to drive practice transformation, system improvement, and implementation of best practices.

PROJECT OBJECTIVES:

- Develop systems to capture sexual orientation and gender identity (SOGI) data and sexual health risk;
- Foster a welcoming and affirmative environment to enable care teams to engage LGBT patients in care; and
- Develop clinical expertise and supportive systems to identify and manage care needs of LGBT patients.

In 2016 El Rio was celebrated as a leader in LGBT healthcare equality – gaining recognition from the Healthcare Equality Index (HEI) a national LGBT benchmarking tool that evaluates healthcare facilities. El Rio is leading the way in the country in transforming care with the help and support of our LGBT patients and willingness of our employees to learn.

In 2017 El Rio is working on full integration and education regarding LGBT best practices in health care delivery through work flow changes, soliciting public and private support, and building the knowledge base into outcome based quality care which incorporates other Social Determinants of Health (SDOH).
EL RIO’S LPN CAREER LADDER ADVANCEMENT PROGRAM

Approximately two years ago, El Rio was the recipient of workforce development grants from the RCHN Foundation and Bank of America Foundation. These grants allowed us to provide educational opportunities for our existing staff to further their health care careers by becoming licensed practical nurses (LPNs). Many of our registered nurses at El Rio became adjunct faculty members with Pima Community College to help with teaching, using both El Rio classrooms and clinics along with the clinical teaching laboratories at Pima Community College. The nine employees recently graduated and we welcome them to the profession of nursing! Congratulations. We look forward to developing ongoing funding to support the career development of El Rio employees!

ALL nine of the El Rio nurses have successfully passed their Arizona State licensing boards. 100% Pass Rate!
HEALTHY WORKPLACE RECOGNITION

El Rio Health has been recognized by four organizations in the past year as a Healthy Workplace as we continue to work on improving the health of our employees and their families!

- American Diabetes Association Health Champion: Elite Level
- American Heart Association Fit Friendly Worksite: Gold Level
- Healthy Arizona Worksite Program: Gold Level
- American Heart Association Workplace Health Achievement Index: Silver Level
ELO RIO FOUNDATION IS A QUALIFIED ARIZONA CHARITABLE TAX CREDIT ORGANIZATION

Your donation helps provide high quality healthcare to 96,000 people in Tucson, including over 35,000 children!
With your gift YOU can change the life of a person needing dental care, asthma support, immunizations, screenings, literacy, health education, prenatal care and 24/7 nurse triage.

The amount of the tax credit you can take doubled in 2016 up to $400/individual and $800/couple!

You can give online today – click DONATE at elrio.org or call 520-205-4947.

Click Donate at ElRio.org or call 520.205.4947
EL RIO HEALTH IMPACTS LOCAL COMMUNITY

94,190+
People Served

25
Partner Organizations

28
Educational Partnerships

360,000+
Annual Patient Visits

20+
Languages Spoken

14
Locations in Tucson

$10-$12m
Annual Charity Care

Revenue Trend
1990 ...... $9,978,264
2000 ...... $24,371,165
2010 ...... $79,856,149
2016 ...... $130,373,911
2017 ...... $137,000,000 (estimated)

Number of Employees
1990 ...... 275
2000 ...... 400
2010 ...... 800
2016 ...... 1,047
2017 ...... 1,071

Learn more at our newly re-launched www.elrio.org website.
### El Rio Health Revenue

<table>
<thead>
<tr>
<th>Revenue Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient Revenue</td>
<td>$106,624,757</td>
<td>81.8%</td>
</tr>
<tr>
<td>Includes Medicaid, Medicare, Private Insurance, and Self-Pay Patients</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Federal Grants</td>
<td>$10,730,950</td>
<td>8.2%</td>
</tr>
<tr>
<td>Other Grants</td>
<td>$8,311,691</td>
<td>6.4%</td>
</tr>
<tr>
<td>* El Rio Health Center Foundation</td>
<td>$1,166,868</td>
<td>0.9%</td>
</tr>
<tr>
<td>In-Kind Contributions</td>
<td>$3,539,645</td>
<td>2.7%</td>
</tr>
<tr>
<td><strong>Total Revenue and Public Support</strong></td>
<td><strong>$130,373,911</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Expense Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Patient Services</td>
<td>$107,480,573</td>
<td>85.2%</td>
</tr>
<tr>
<td>General and Admin</td>
<td>$11,372,468</td>
<td>9.0%</td>
</tr>
<tr>
<td>Depreciation</td>
<td>$3,522,028</td>
<td>2.8%</td>
</tr>
<tr>
<td>Interest</td>
<td>$213,716</td>
<td>0.2%</td>
</tr>
<tr>
<td>In-Kind Expense</td>
<td>$3,539,645</td>
<td>2.8%</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$126,128,430</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

### Total Increase in Net Assets

- Excess of Revenue and Public Support Over Expenses: $4,245,481
- Change in Fair Value of Interest Rate Swap: $77,346
- Federal Capital Construction Grant - Congress: $0
- El Rio Health Center Foundation - Restricted Funds: $456,222
- **Total Increase in Net Assets**: $4,779,049

**Total Ending Net Assets**: $67,938,543

---

**Note:** (4) El Rio Health Center Foundation Revenue is the net of unrestricted revenue w/o In-kind donation.

---

### El Rio Health Center Foundation:

**Foundation Program Services**: 82.0%
**Fundraising**: 11.5%
**Administrative**: 6.5%

### Revenues & Support

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contributions</td>
<td>$856,763</td>
<td>50.5%</td>
</tr>
<tr>
<td>Special events revenue</td>
<td>$526,023</td>
<td>31.0%</td>
</tr>
<tr>
<td>Net investment income</td>
<td>$240,304</td>
<td>14.2%</td>
</tr>
<tr>
<td>In-kind contributions</td>
<td>$73,269</td>
<td>4.3%</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$1,696,359</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>$1,107,204</td>
<td>77.8%</td>
</tr>
<tr>
<td>Management and general</td>
<td>$87,898</td>
<td>6.2%</td>
</tr>
<tr>
<td>Special events and fundraising</td>
<td>$155,411</td>
<td>10.9%</td>
</tr>
<tr>
<td>In-kind expenses</td>
<td>$73,269</td>
<td>5.1%</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$1,423,782</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

### Net Assets

- Increase in net assets: $272,577
- Net assets, beginning of year: $6,289,658
- **Total Ending Net Assets**: $6,562,235
EL RIO BOARD MEMBERS

EL RIO COMMUNITY HEALTH CENTER BOARD
Kathryn Beatty, President
Enrique Serna, Vice President
Robert Ramirez, Vice President
Frank Valenzuela, Treasurer
Brian Flagg, Secretary
Alec Berens
Steve Eggren
Rocio Galvez-Martinez
Francisco Muñoz
Robert Rauh
Pete Reisinger
Gail Olson
Miguel Rojas
Andrea Romero
Kirk Saunders
Barbara Soehnlen
Mary Spoerl
Hal Strich
Mary Wright

EL RIO HEALTH CENTER FOUNDATION BOARD
Matthew Gaspari, President
Paul Loucks, Vice President
Cynthia Jones, Vice President
Stephanie Healy, Secretary
Lars Larson, Treasurer
Ricky Abud
Raul Aguirre
Rob Assenmacher
Kate Breck Calhoun
Rick Gregson
Joanie Hammond
Linda Immerman-Stoffers
Alex Levin
Jill Long
Mark C. Mansfield
Dominic Ortega
Tracy Sole de Hoop
Patricia A. Wallace
Mike Webb

EL RIO SENIOR MANAGEMENT TEAM
Nancy Johnson, RN, PhD
Chief Executive Officer
Lisa Cummings
Chief Operating Officer
Douglas J Spegman, MD
Chief Clinical Officer
Carlos Rico
Chief Financial Officer
Robert Thompson
Chief Information Officer

Tara Radke
Director of Grant Development and Management
Brenda Goldsmith
Foundation Executive Director
Mark Hodges, RN, MSN
Director, Quality and Risk Management
Richard Spaulding
Strategic Planner and Facilities Director
George Toy
Chief Human Resources Officer

EL RIO VECINOS
Angela Mattix, President
Sarah Davis, Vice President
Shaima Namazifard, Secretary
Josh Plicht, Treasurer
Anthony Schaefer, Past President
Dalice Shepard, Event Chair
Ryan Maese, Event Co-Chair

HONOR PATIENTS    CREATE TOMORROW    STEP UP    BREAK BOUNDARIES    I MATTER    VALUE HEALTH
2016 PATIENT INFORMATION

TOTAL REGISTERED PATIENTS:
94,190

PATIENTS BY INSURANCE STATUS (2016)

- Medicaid (AHCCCS): 55%
- Medicare: 12%
- Uninsured: 15%
- Private Insurance: 18%

- 35,072 CHILDREN 0-18 (37%)
- 49,854 ADULTS 19-64 (53%)
- 9,264 SENIORS 65+ (10%)

PATIENTS BY SPECIALIZED CARE

- Adult Medicine
- Behavioral Health
- Dental
- Exercise & Wellness
- Family Medicine
- Medical
- Midwifery
- OB/GYN
- Pediatrics
- Pharmacy
- Physical Therapy
- Radiology & Lab
- Specialized Care
- Transgender Medicine
- Transportation

HONOR PATIENTS    CREATE TOMORROW    STEP UP    BREAK BOUNDARIES    I MATTER    VALUE HEALTH
DONORS - 2016 - $400+

BFL Construction Company Inc.
The Bert W Martin Foundation
John & Barbara Bentley
Mary Benhase
Kathryn & Cecil Beatty
BBVA Compass Foundation
BBVA Compass
Pamela & James Baygents
Regena & Jean Bassett
Bank of Tucson
Bank of the West Employee Giving Program
Bank of America Matching Gifts
Bank of America Charitable Gift Fund
AZ Party Rental
Bank of America
Bank of America Charitable Gift Fund
Bank of America Matching Gifts
Bank of the West
Bank of the West Employee Giving Program
Bank of Tucson
Rogers & Jean Bassett
Pamela & James Baygents
BBA Compass
BBA Compass Foundation
Kathryn & Cecil Beauty
Linda & David Beauchesne
Mary Benthase
Alexandria & Zika S Benjo MD
John & Barbara Bentley
David Berg
The Bert W Martin Foundation
BFL Construction Company Inc.
Terri A Birkholz
BIZ Tucson Magazine
Tricio & Harold Black DDS
Black, Gould & Associates
Virginia Blackman
Karen Black
BWO Harris Bank
Tricia Bohnet
James Booth
Garry Brav
Sue Ann Breems CNM & David Tiers
Betina Brentano
Meryl & Abraham Bressler, DO
Richard Brown
Keith Brut & Amy Beiter, MD
BIVS Architects
David Burros DDS
Katherine Byrne
CARD Industries
Scott Camp
CareAtr Health Plan Arizona
CareVore Health Plan of Arizona
Gretchin & J Keith Carew
Kathryn & Gerardo Carlos MD
J. Kevin Carmichael, MD & Tepal Panth, MD
Josh & Lisa Carzoli
Casino del Sol Resort
CDG Architects Ltd
Cenpatico Integrated Care
Don & Tina Chambers
Shoqun Chau
Christine Chan & Mark Tsang
Shirley J Chann
Kim & Rachel Chariani
Annette & David Chavez
Cigna Healthcare of Arizona
Cirrus Visual
CITI
William & Elizabeth Russo Clyde
Brandon Cobb
CODAC Health, Recovery, & Wellness Inc.
Gail & Alan Cohn, MD
Community Foundation for Southern Arizona
Community Health Best Practices LLC
Complete Door Systems, Inc.
James VV Concinni
Connie Hillman Family Foundation
Consulato de Mexico en Tucson
Contact & See Call Centers, Inc.
Betty Lynn Cooper Fund
Thomas & Susan Cordell
Catherine Cosentino MD
Cox Communications
Crest Insurance Group
Karen & Jim Critchley
Lisa & Clay Cummings
Dawne & Scott Cylvik
D & J Air Conditioning
Amrak Dahanukal DPM
Maureen Dallago
Charles & Anna Davis DDS
Jan Dawson
H. Alan Day
Day,Job Music Ensemble
Michael & Sheryl DeConcini
Padi Dee MD
Delta Dental of Arizona
Dependable Health Services, Inc.
DESCO Southwest
Desert View Lath & Plaster, Inc.
Patrick Desmon
Donald Diamond
Diamond Family Philanthropies
Denise Dinkel
Dr. Richard & Madeleine Wachter
Philanthropic Fund
Donal Drake
Amelia Duke
James Duncan & Arnold Lopez
Dynamite Event Productions - Sav-On Flowers
Eagle Point Fund held of Community Foundation for Southern Arizona
Eastern Dental Service
Don & Joanne Edwards
Stephen & Susan Eggen
David & Marjorie Eisenhauer
El Rio OBGYN Associates
Hamee Eliaziwavi
University of Arizona Ellicott
College of Management
Elliot Electronic Supply
Heather Enos
Ephratah
Richard & Merrill Evans
Joseph & Linda M Fernandez MD
Fester & Chapman, PC
Peter & Susan Finch
Finley Family Foundation
Ray & Sasha Flores
Rebecca Freeman, CNM & William Bemis
Richard & Maria Gallegos
Rocio Galvez
Russell & Mary Garrett
Matthew & Tracy Gaspari
GBP Risk Solutions
Genentech Home Health & Hospice
Glassy Mountain
Michael & Candi Groezl
Michael W. Gotfort
Gerald & Barbara Segal Goldberg MD
Brenda Goldsmith
Andreza Gomez
Robert & Diana Gomez
Karen Goodkin
Eletheria Goodkin & Jim Gebyrel
Goodwill Golf Tournament
Linda Gorgos
Annette & David Gracia
Jesse Granados
Saidedan A. Granillo
Rick & Lynn Gregson
Steve & Kathy Griffin
Lydia Griplawa
Jaimie & Linda Gutierrez
Joanie & Marc Hammond
Wade & Dolara Hamstra
Health & Heating & Cooling, Inc
James Hardman
Karen L. Hardy Meyers
Lupita Hario
The Harrison Goodkin bequest
Evon Hitchett
Robert Hay, MD
Health Choice Arizona
HealthSmart
Trent & Janine Henderson
Henry Schein
Jessica Hersnel
Hensley Beverage Company
Susan Hetherington, CNM
Richard Hill
Judy Beckner, MD & CJ Hindman MD
Wendy Hintz
Mark & Sandra Hodges
Hope Matters Breast Cancer Foundation
Richard & Judy Hutch
HUGHES Federal Credit Union
Humana
John & Maruena Hutter
BNA Employee Services
Intuit, Inc
Irclus Capital Investment Advisors LLC
JaniKing Southwest
Marketa & Milan Jankys MD
Steven & Teresa Jarrett
Jasual Jh DMD
Jim Click Automotive Team
Ana & Eva Galvan Jimenez
Kaiser Workspaces
Nancy Johnson, RN, PhD & Lane Johnson, MD, MPH
Cynthia & James Jones
William & Anita Jones
Frank Khalil & Lea Rollis
Sidmon & Barbara Kaplan
Mary Ann Kearins
Amy Kennedy
Amy Kinney
Kissingy & Bassis Kiss MD
Michael & Amanda Klein
Christina Klemm
Kinsley Family Foundation
Kenneth & Lesley Cassin Kontowicz
Henry & Janis Kreis
Tracey Kurtzman, MD & Daniel Maseke
Michael Kastner, MD & Carolyn Quickly, MD
Arabella & Greg LeChance DDS
Etham & Naibeh LeHood, MD
Craig and Ann Larson
Robert Larson
Law Office of Eugene Vamos, PLLC
Dangnotke Lee DDS
Lennex
Steven Leuthold

HONOR PATIENTS
CREATE TOMORROW
STEP UP
BREAK BOUNDARIES
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VALUE HEALTH